

## **CHANGE MANAGEMENT TRAINING**

Program:	Certified Change Excellence Officer (CCEO) / Certified Chief CM Officer (CCCMO)				
Goal:	Educate individuals about change management, and help them achieve ACMP's CCMP designation if they are interested				
Format and Delivery:	Online, Instructor-led, Duration: 21 hours in total. An engaging program that includes polls, quizzes, CCMP practice questions, hands-on activities, assessments, and Q/A.				
Recognition:	This is an ACMP's Qualified Education Provider <sup>™</sup> (QEP <sup>™</sup> ). The Association of Change Management Professionals' QEP program qualifies change management courses that align to ACMP's Standard for Change Management© and adult education best practices. QEP courses (such as our <b>CCEO</b> ) are directly aligned to the Certified Change Management Professional <sup>™</sup> (CCMP <sup>™</sup> ) Program and fulfill training requirements for the initial application as well as ongoing learning opportunities.				
Instructor:	Alan Bostakian, PhD, CCMP, CTDP, RPT 20+ years of experience in public, financial, non-profit, private, and academic sectors				
Learning Objectives:	<ul> <li>Understanding change, change journey, change management, the benefits, terms, R&amp;R, and resistance management</li> <li>Understanding change impacts and organizational readiness, and how to assess them</li> <li>Understanding the purpose and components of a change management strategy, and the process for developing it</li> <li>Understanding the purpose and elements of a change management plan, the process for developing it, the typical tactics included in the plan, and the required integration of the plan with the project management plan</li> <li>Understanding the process for implementing the change management plan, and the importance of monitoring and measurement</li> <li>Understanding how to complete the change management efforts, document lessons learned, and transition to BAU</li> <li>Understanding data-driven and intelligent change management, the benefits of change management centre of excellence and academy, and the professional development requirements</li> </ul>				



## Detailed Program Outline:

Session #	Торіс	Learning objectives	Assessment / Assignment	Engagement
1	CM Essentials	<ul> <li>Understanding what is and what's not change management</li> <li>Understanding the differences between project management and change management</li> <li>Understanding organizational change vs. individual change</li> <li>Learning the fundamental terms and definitions</li> <li>Understanding the case for change management</li> <li>Understanding an individual's change journey</li> <li>Understanding the roles and responsibilities</li> <li>Understanding the basics of resistance and resistance management</li> <li>Understanding various phases of the change management journey (evaluation, strategizing, planning, implementation, and closure)</li> </ul>	One Test: Multiple choice questions	<ul> <li>Quizzes</li> <li>Polls</li> <li>Q/A</li> </ul>
2	Evaluation & Assessment	<ul> <li>Understanding change impacts and organizational readiness</li> <li>Understanding the considerations for assessment and evaluation of the change impacts and organizational readiness</li> <li>Understanding the steps for a comprehensive assessment</li> </ul>	Evaluating Change Impacts for a sample project	<ul><li> Quizzes</li><li> Polls</li><li> Q/A</li></ul>
3	Developing CM Strategy	<ul> <li>Understanding the purpose of developing a change management strategy</li> <li>Understanding the areas that a change management strategy should cover</li> <li>Understanding the process for developing a change management strategy</li> </ul>	Developing the case for change for a sample project and an executive summary slide for a strategy	<ul><li>Quizzes</li><li>Polls</li><li>Q/A</li></ul>
4	Developing CM Plan	<ul> <li>Understanding the purpose of developing a change management plan</li> <li>Understanding the elements of a change management plan and the important considerations</li> <li>Understanding the process for developing a change management plan</li> <li>Understanding the typical tactics that a change management plan can include</li> <li>Understanding the requirement of integrating the change management plan with the project management plan</li> </ul>	Adding 3 sample tasks into a CM plan template	<ul><li> Quizzes</li><li> Polls</li><li> Q/A</li></ul>
5	Implementing CM Plan	<ul> <li>Understanding the requirements and considerations process for implementing the change management plan</li> <li>Understanding the importance of monitoring and measurement</li> </ul>	Developing a template slide to report progress on the plan	<ul><li> Quizzes</li><li> Polls</li><li> Q/A</li></ul>
6	Closing Requirements for a CM project	<ul> <li>Understanding the requirements for completing the change management work for a project</li> <li>Understanding the importance of documenting lessons learned</li> <li>Understanding the importance of transitioning to business as usual and sign-off</li> </ul>	Developing a high-level checklist for completing the CM work	<ul> <li>Quizzes</li> <li>Polls</li> <li>Q/A</li> </ul>
7	Going to the next level in CM	<ul> <li>Understanding the importance of CM for Data and artificial intelligence projects</li> <li>Understanding data-driven change management</li> <li>Understanding the applications of artificial intelligence in change management</li> <li>Understanding the roles and benefits of a change management centre of excellence and/or academy for organizations</li> <li>Understanding the value of membership in CM associations such as ACMP</li> <li>Understanding the professional development requirements for a change management practitioner</li> </ul>	Developing a slide showing their high-level Professional Development plan	<ul><li>Quizzes</li><li>Polls</li><li>Q/A</li></ul>



